RDC Conference 2019

## Fort Knox's 8-millionth ounce

What did it take to get here?

#### **Cautionary Statement on Forward-Looking** Information

All statements, other than statements of historical fact, contained or incorporated by reference in or made in giving this presentation and responses to guestions, including but not limited to any information as to the future performance of Kinross, constitute "forward looking statements" within the meaning of applicable securities laws, including the provisions of the Securities Act (Ontario) and the provisions for "safe harbor" under the United States Private Securities Litigation Reform Act of 1995 and are based on expectations, estimates and projections as of the date of this presentation. Forward-looking statements contained in this presentation include those statements on slides with, and statements made under, the headings "Mill Operations", "Heap Leach Operations", "Fort Knox Gilmore", "Project Overview", "Feasibility Study Results", "Gilmore Capital Estimate", "Annual Production Estimates", "Additional Information", "U.S. Tax Reform", "Impact of Pit Wall Slide", "Fort Knox Gilmore: Next Steps", "Fort Knox Gilmore: Permitting" and "Future Potential" and include, without limitation, statements with respect to mine life extensions, costs and timing of development activities, the receipt of necessary permits and the timing for such receipt, future production, production costs of sales, all-in sustaining cost and capital expenditures, continuous improvement and other cost savings opportunities, the production and cost impact of the Q1 2018 pit wall slide, the impact of recent U.S. tax reform on Fort Knox's financial position, as well as references to other possible events including, without limitation, statements with respect to possible events or opportunities; estimates (including, without limitation, mineral reserve and mineral resource estimates and mine life) and the realization of such estimates; future development, mining activities, production and growth, including but not limited to cost and timing; success of exploration or development of operations; the results of any studies including, without limitation, feasibility studies; the future price of gold and silver; expected capital requirements: government regulation including federal, state and local tax laws and the application thereof and the impact of any tariffs imposed by the U.S., Canadian or other governments; and environmental risks. The words "assumption", "budget", "estimate", "expect", "feasibility", "forward", "future", "indicate", "on track", "opportunity", "phased", "plan", "positive", "potential", "prospective", "progressing", "project", "risk", "study", "target", or variations of or similar such words and phrases or statements that certain actions, events or results may, can, could, would, should, might, indicates, or will be taken, and similar expressions identify forward looking statements. Forward-looking statements are necessarily based upon a number of estimates and assumptions that, while considered reasonable by Kinross as of the date of such statements, are inherently subject to significant business, economic and competitive uncertainties and contingencies. Many of these uncertainties and contingencies can affect, and could cause. Kinross' actual results to differ materially from those expressed or implied in any forward looking statements made by, or on behalf of, Kinross. Statements representing management's financial and other outlook have been prepared solely for purposes of expressing their current views regarding the Company's financial and other outlook and may not be appropriate for any other purpose. There can be no assurance that forward looking statements will prove to be accurate, as actual results and future events could differ materially from those anticipated in such statements. All of the forward looking statements made in this presentation are qualified by these cautionary statements, and those made in our filings with the securities regulators of Canada and the U.S., including but not limited to those cautionary statements made in the "Risk Factors" section of our most recently filed Annual Information Form, the "Risk Analysis" section of our FYE 2017 and Q1 2018 Management's Discussion and Analysis, and the "Cautionary Statement on Forward-Looking Information" in our news release dated May 8, 2018, to which readers are referred and which are incorporated by reference in this presentation, all of which qualify any and all forward-looking statements made in this presentation. These factors are not intended to represent a complete list of the factors that could affect Kinross. Kinross disclaims any intention or obligation to update or revise any forward-looking statements or to explain any material difference between subsequent actual events and such forward-looking statements, except to the extent required by applicable law.

#### Other information

Where we say "we", "us", "our", the "Company", or "Kinross" in this presentation, we mean Kinross Gold Corporation and/or one or more or all of its subsidiaries, as may be applicable.

The technical information about Fort Knox contained in this presentation has been prepared under the supervision of Mr. John Sims, an officer of the Company who is a "qualified person" within the meaning of National Instrument 43-101.







#### **Leaders in Safety**





### Leaders in Responsible Mining

- Operates under 84 permits, plans, licenses, and agreements
  - Federal: 9
  - State of Alaska: 71
  - Fairbanks North Star Borough: 4
- Federal, state & local reporting (92)
  - Environmental Protection Agency:
  - US Department of Transportation:
  - State of Alaska: 84
  - Fairbanks North Star Borough: 1
- Conditions/obligations: 5,663
- Compliance record since 1996
  - 1 Notice of Violation





#### **Leaders in Our Community**

Kinross is committed to supporting the communities in which we operate, which includes hiring local people and working with local business, contractors and suppliers

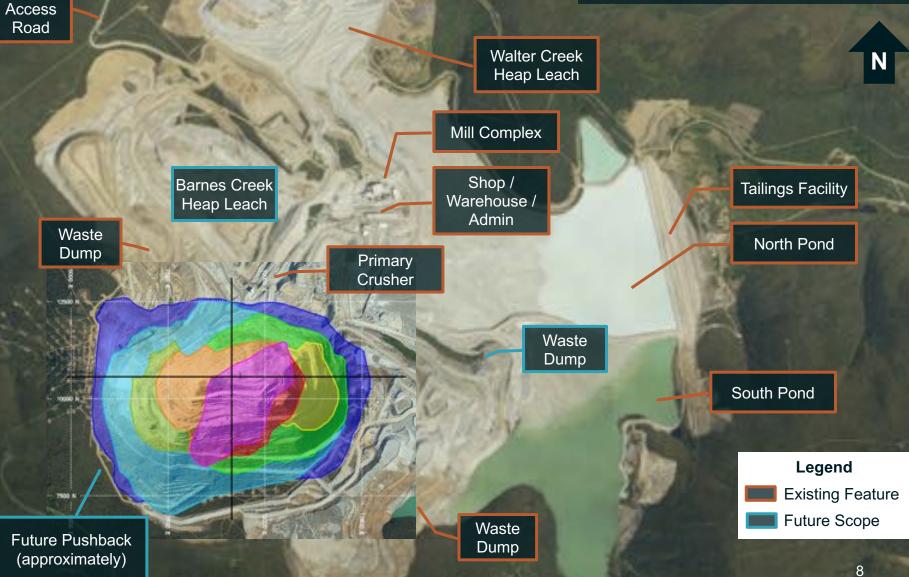
Community Benefits		2018 Contributions
630	Direct, full time jobs	<b>\$175 million</b> spent with 300 local businesses and vendors
1,200	Indirect, local jobs	<b>\$8.2 million</b> in local property taxes paid to the Fairbanks North Star Borough – highest contributor
100%	Employees residing locally	\$4 million in Alaska state taxes and fees



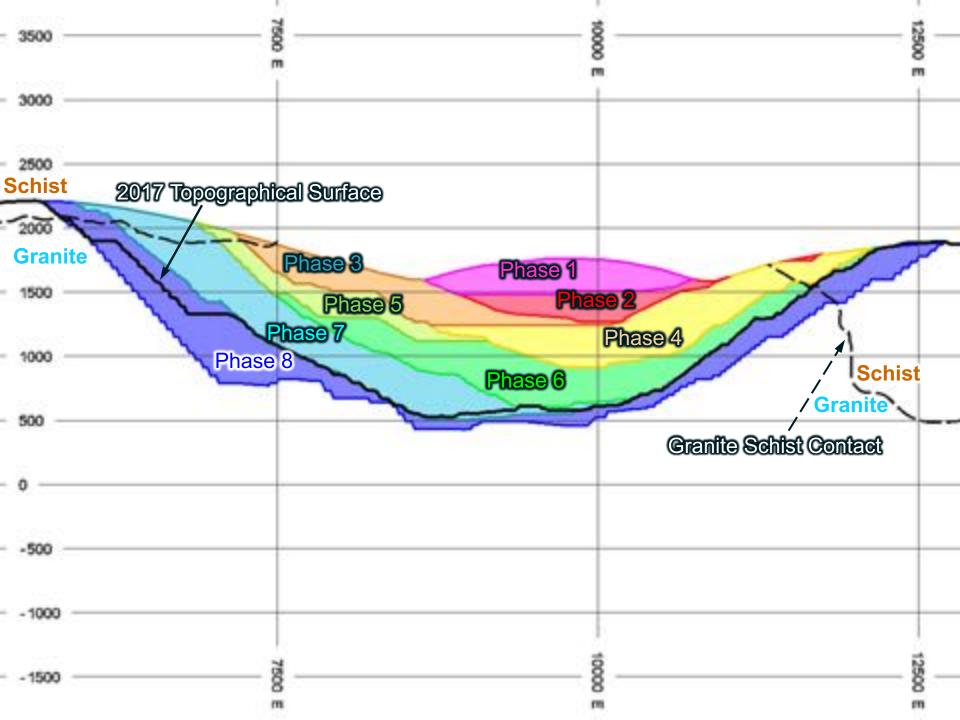
Largest source of income for the Alaska Mental Health Trust – **\$25M in revenue to date** 

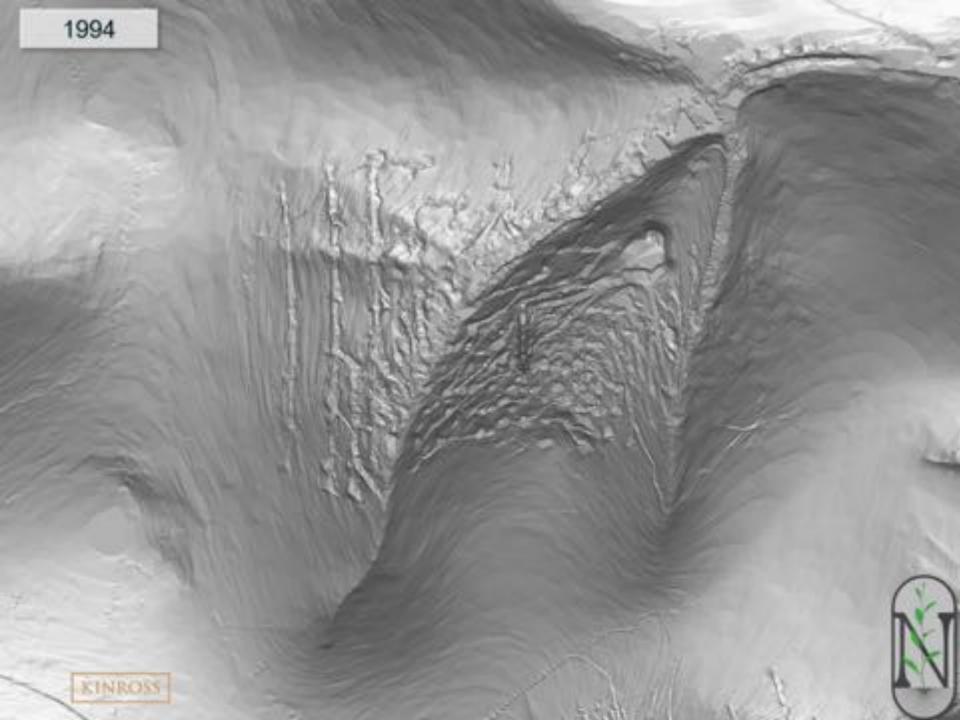




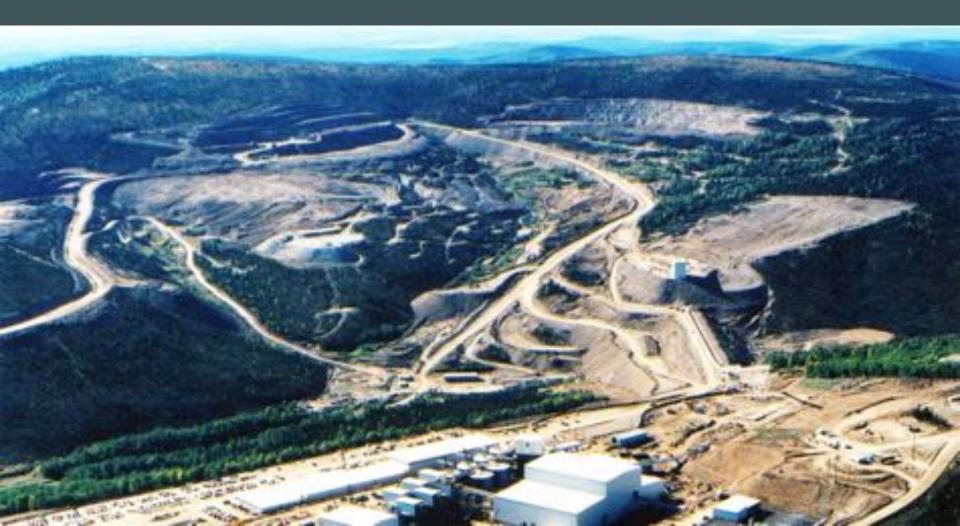


Mine

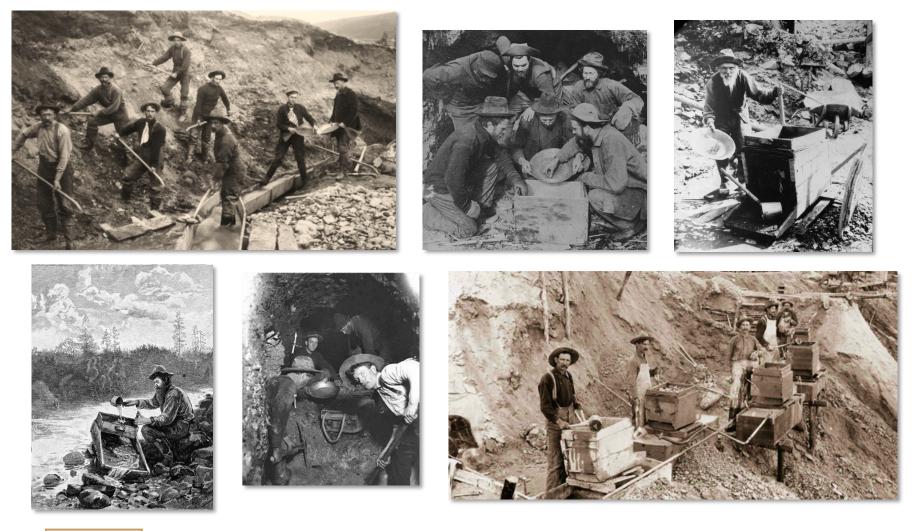




## The Beginning



#### First Wave: Gold Panning / Placer Mining





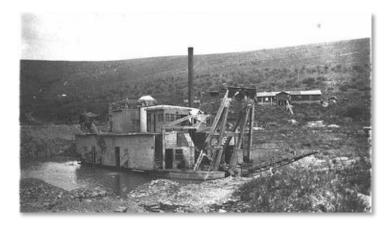
### Typical placer gold was huge!

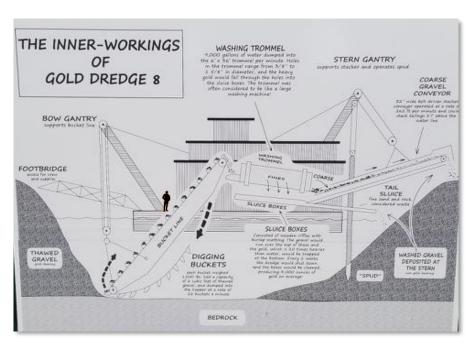


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#### Gold Dredges: Get the deeper gold







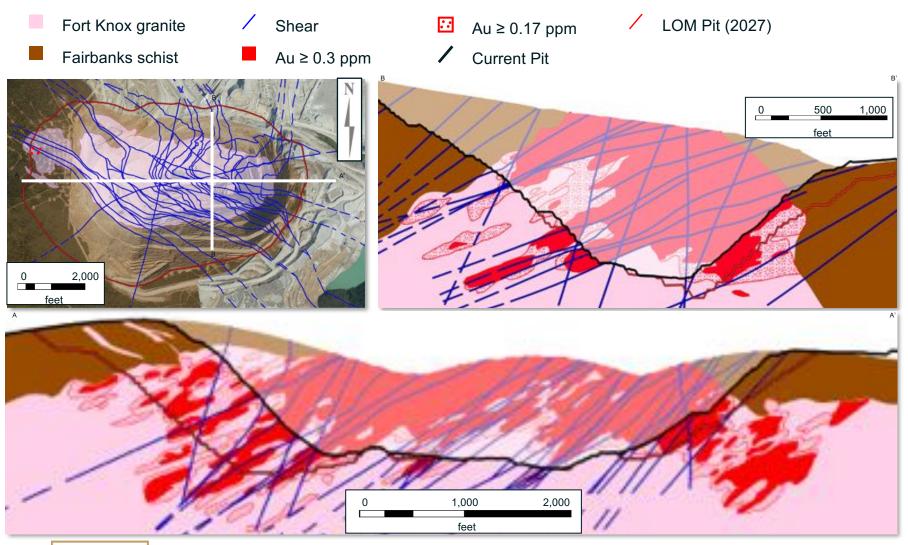


### Gold today? Microscopic.





# Geology & Mineralization, of the Fort Knox Gold Mine



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### Third Wave: Industrialscale Mining

Or a human

T-Rex for scale

### **Third Wave: Industrial-scale Mining**

### Fort Knox Project – Predevelopment 1991



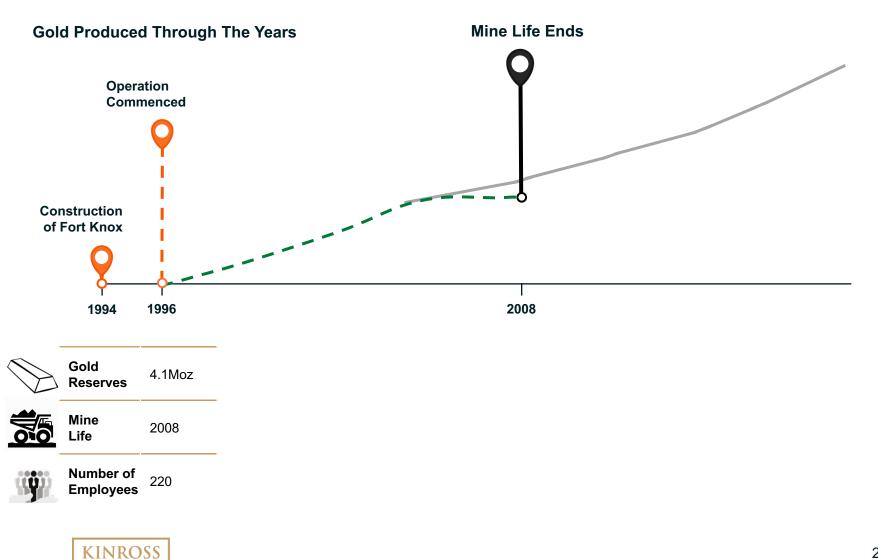
#### **Dec. 1996: The first ounce**





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#### The Path to 8-million





## **3-Million**

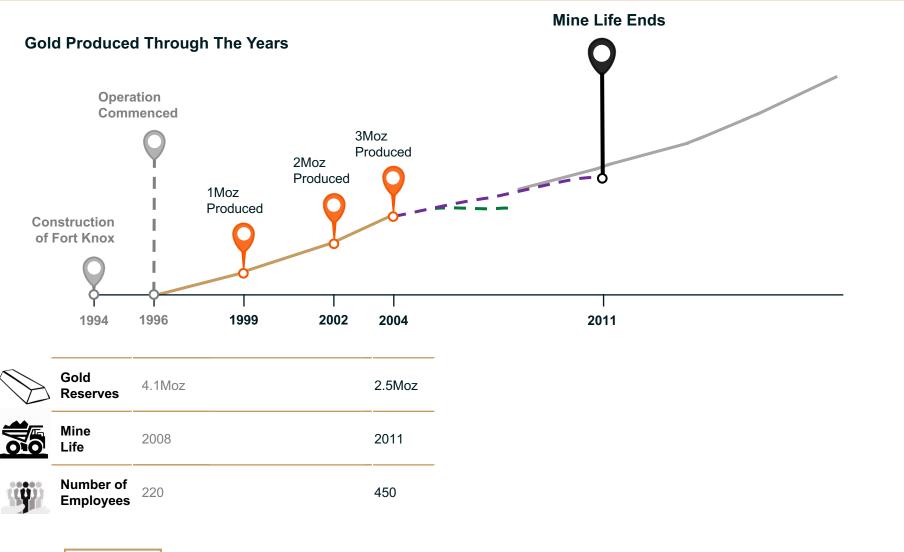


# Price of gold moved in the right direction



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### The Path to 8-million



#### KINROSS

## Arctic Innovation: Getting to 8-million

#### The problem: Grade

#### **DECREASING GRADE AND OUNCES**

**KINROSS** 

#### How do we reduce operating Gold oz cost to get these low grade 500,000 Mill production to end in 2013 material and extend mine life? 450,000 400,000 350,000 Grade: 0.25 g/t 300,000 919koz Cash Cost: \$275/oz 250,000 200,000 150,000 100,000 Grade: 0.54 g/t 1,642koz 50,000 Cash Cost: \$432/oz 0 2008 2009 2010 2012 2013 2014 2015 2007 2011 Low Grade \_ow Grade Mill Mill

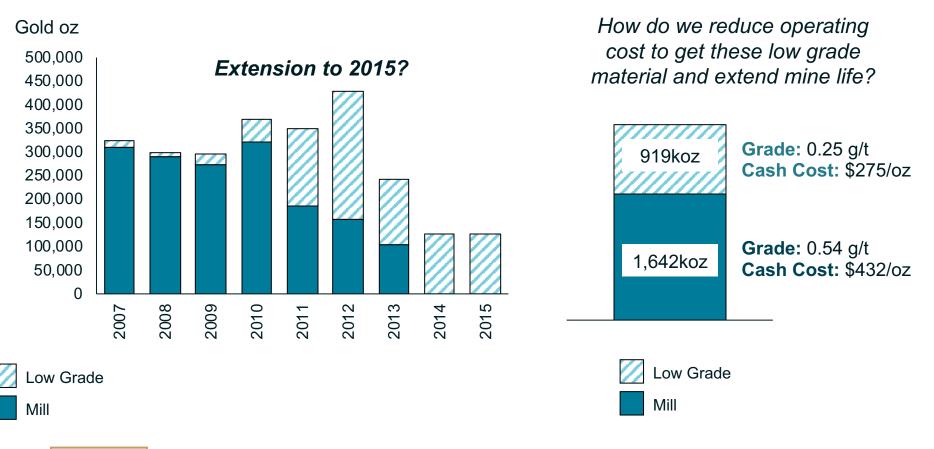
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LOW GRADE MATERIALS:

POTENTIAL OUNCES

### The Opportunity: Grade

#### **DECREASING GRADE AND OUNCES**



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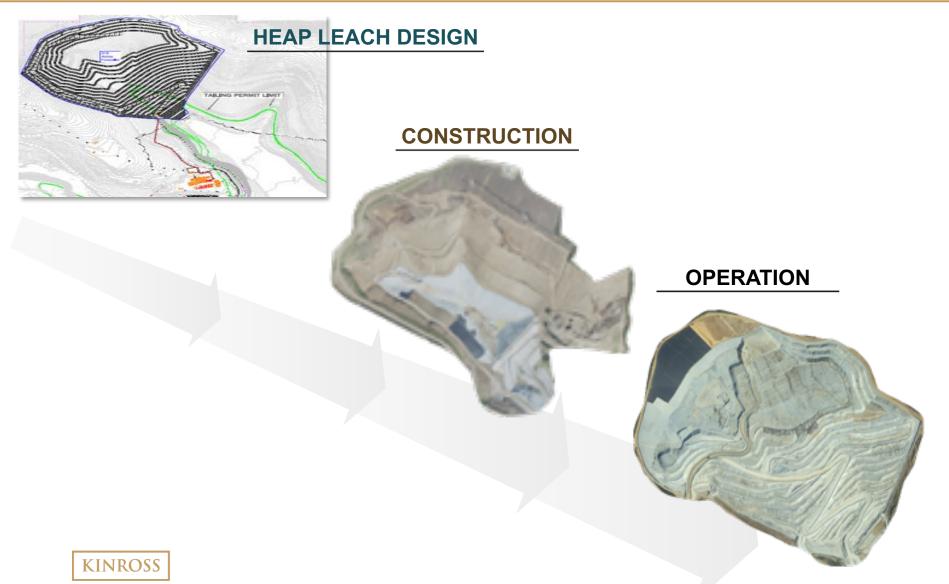
LOW GRADE MATERIALS:

POTENTIAL OUNCES

### "They said it couldn't be done"

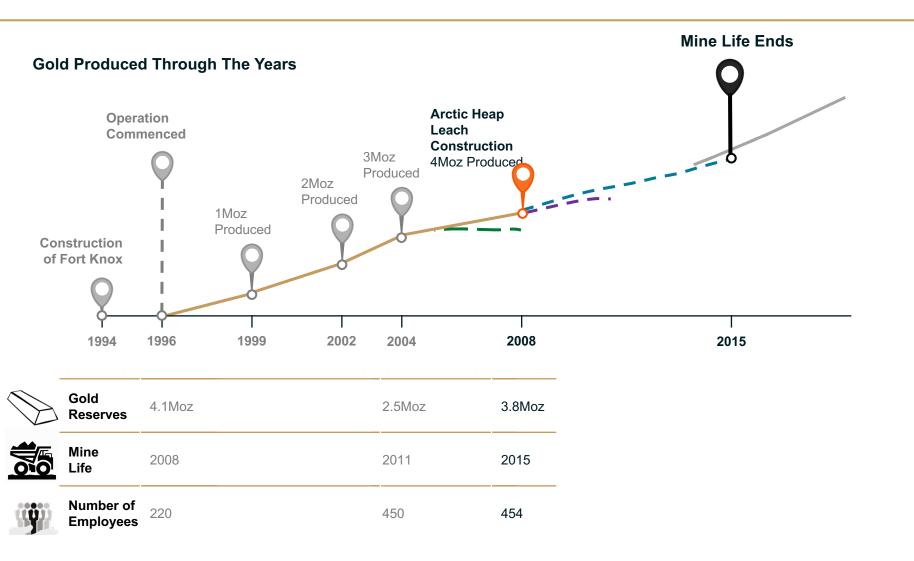


#### Fort Knox proved them wrong



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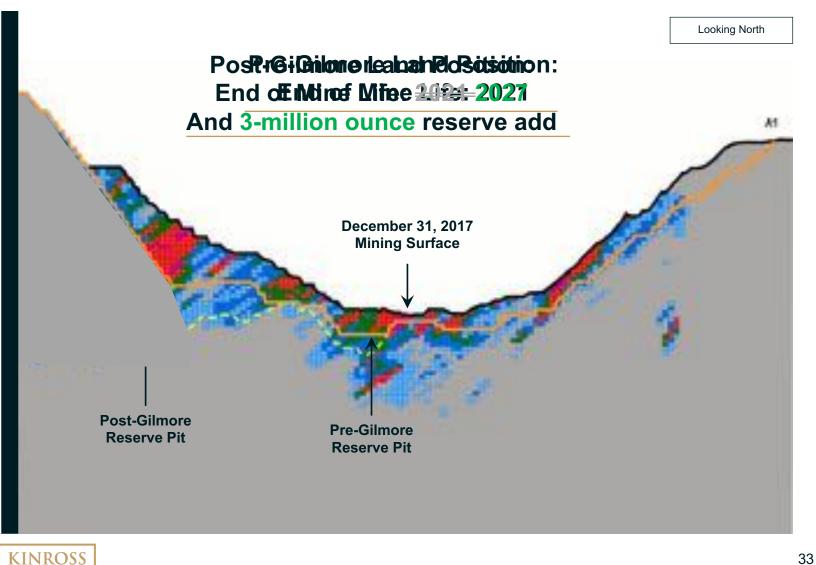
### The Path to 8-million





## The New Fort Knox: The Next 2-Million Ounces

#### The next mine life extension: Gilmore



### The Path to 8-million





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Employees

220

614

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454

450

#### The new Fort Knox

2011 - 2018

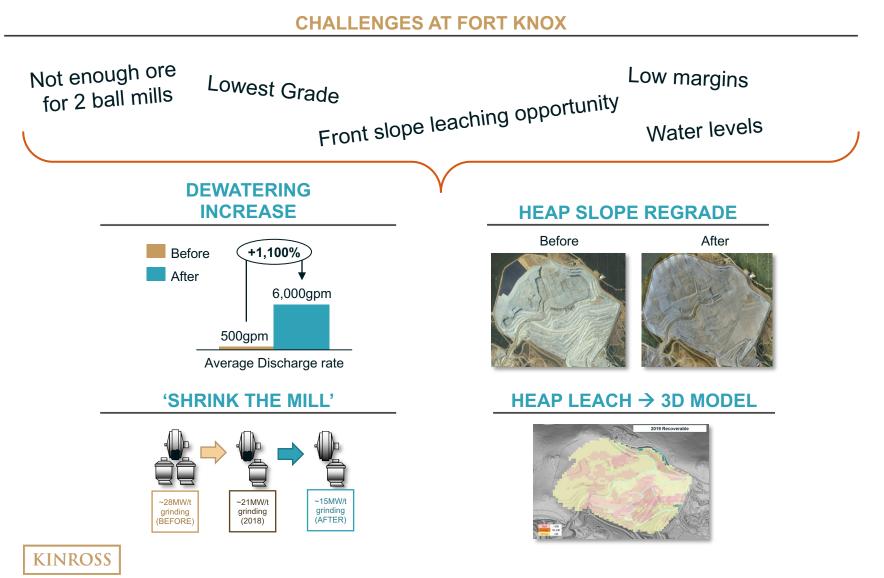
2019 - 2027





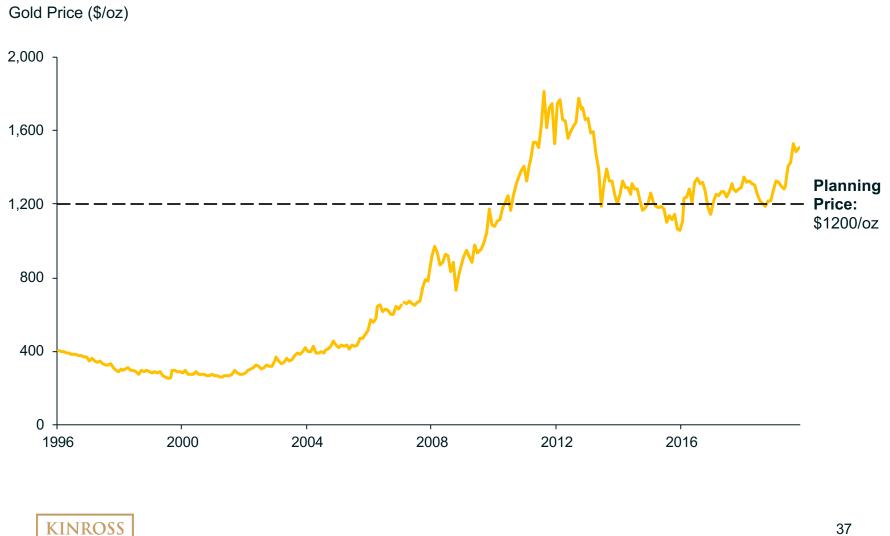
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### **Challenges and innovation**



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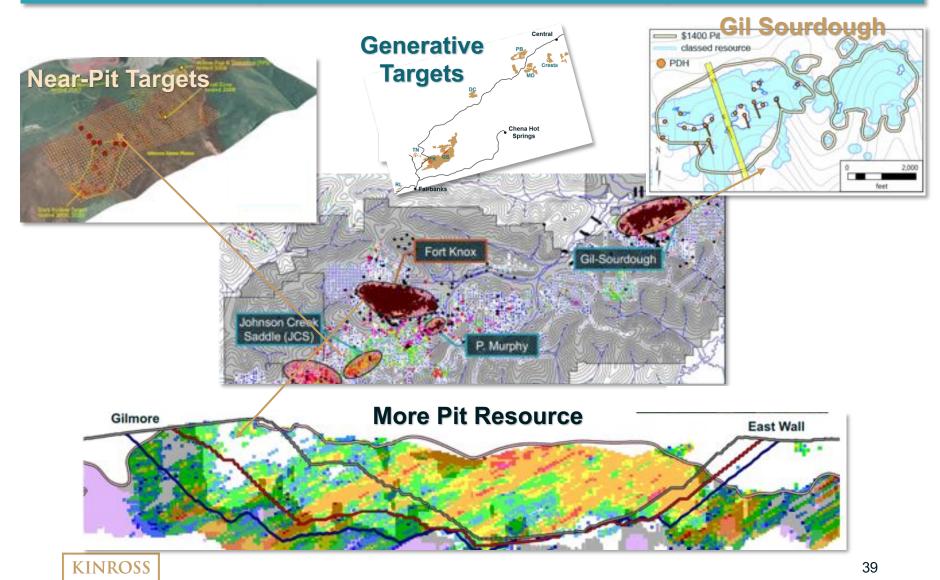
### Gold price still cooperating...



## The Next 10-Million Ounces

#### The next 10-million ounces?...

#### In last 10 years 5.4Moz of resource added at only \$13/Au oz.



#### Thank you!

## 1<sup>st</sup> Ounce

# 8,000,000<sup>th</sup> Ounce

OUNCES POURED

IROSS

