The Alaska Railroad: Roaring into the Twenties
Safety Minute

EVERY 3 HOURS
A PERSON OR VEHICLE IS HIT BY A TRAIN.
DON'T BE A STATISTIC
www.oli.org

AlaskaRailroad.com
Safety Minute

IT CAN TAKE THE LENGTH OF 18 FOOTBALL FIELDS TO STOP A TRAIN. See Tracks? Think Train!

AlaskaRailroad.com
Quick Facts

Organization (following State purchase)
- Independent corporation owned by State
- Managed by a seven-member board of directors appointed by Governor
- Mandated to be self-sustaining, responsible for financial and legal obligations

Operating Data
- 656 Total miles of track
- 912 Freight cars (owned & leased)
- 44 Passenger cars
- 51 Locomotives

2019 Operating Statistics
- 521,687 passengers
- 3.5 million tons of freight

Employees (January 2019)
- 610 full-time year-round employees
- 518 members of 5 unions
Passenger Operations

Passenger Service Steady

- 2019 Up 30% over 2010
- Near max capacity on south end
- Variety of summer services

<table>
<thead>
<tr>
<th>Year</th>
<th>Cruiseline Railcars</th>
<th>ARR Ridership</th>
</tr>
</thead>
<tbody>
<tr>
<td>2010</td>
<td>233,160</td>
<td>171,975</td>
</tr>
<tr>
<td>2011</td>
<td>218,916</td>
<td>193,293</td>
</tr>
<tr>
<td>2012</td>
<td>211,159</td>
<td>204,331</td>
</tr>
<tr>
<td>2013</td>
<td>266,105</td>
<td>228,073</td>
</tr>
<tr>
<td>2014</td>
<td>240,588</td>
<td>248,545</td>
</tr>
<tr>
<td>2015</td>
<td>226,489</td>
<td>255,675</td>
</tr>
<tr>
<td>2016</td>
<td>239,780</td>
<td>259,618</td>
</tr>
<tr>
<td>2017</td>
<td>246,376</td>
<td>275,412</td>
</tr>
<tr>
<td>2018</td>
<td>256,199</td>
<td>531,611</td>
</tr>
<tr>
<td>2019</td>
<td>521,687*</td>
<td>521,687*</td>
</tr>
</tbody>
</table>
Freight Operations

- Growth in Interline / Barge Service & Gravel
- Steady Local Coal

AlaskaRailroad.com
Employee Reductions

ARCC Employees 2007 - 2020

<table>
<thead>
<tr>
<th>Year</th>
<th>January</th>
<th>July</th>
</tr>
</thead>
<tbody>
<tr>
<td>2007</td>
<td>960</td>
<td></td>
</tr>
<tr>
<td>2008</td>
<td>808</td>
<td></td>
</tr>
<tr>
<td>2009</td>
<td>808</td>
<td></td>
</tr>
<tr>
<td>2010</td>
<td>687</td>
<td></td>
</tr>
<tr>
<td>2011</td>
<td>713</td>
<td></td>
</tr>
<tr>
<td>2012</td>
<td>713</td>
<td></td>
</tr>
<tr>
<td>2013</td>
<td>713</td>
<td></td>
</tr>
<tr>
<td>2014</td>
<td>713</td>
<td></td>
</tr>
<tr>
<td>2015</td>
<td>713</td>
<td></td>
</tr>
<tr>
<td>2016</td>
<td>713</td>
<td></td>
</tr>
<tr>
<td>2017</td>
<td>713</td>
<td></td>
</tr>
<tr>
<td>2018</td>
<td>713</td>
<td></td>
</tr>
<tr>
<td>2019</td>
<td>713</td>
<td></td>
</tr>
<tr>
<td>2020</td>
<td>610</td>
<td></td>
</tr>
</tbody>
</table>
The Bottom Line

Net Income in $ Millions

2018 Financial Stats
Total Assets - $1.096 Billion
Revenue - $181.4 Million
Net Income - $18.0 Million

2018 Revenue Breakdown
- Freight: 38%
- Real Estate: 11%
- Grant: 28%
- Passenger: 21%
- Other: 2%
Opportunity for Investment

- Deferred Maintenance
  - Tie Replacement
  - Bridge Program
- Flat Cars
- Van Loaders
Ship Creek Development

- Edge Condominiums
- 49th State Brewery
- Knik Arm Power Plant
Wetlands Mitigation Bank

- 250 Acres of Wetlands in Portage
- 149 Credits
- Reduce construction expenses for ARRC and other agencies such as DOT
- 3 years to develop
Recent Land Sales

- Tri-Valley Subdivision
- Otto Lake
- Chena Landings
- Port of Alaska, Anchorage

PENDING
- Neighborworks
- Whittier Manor
Seward Passenger Dock

- Built in 1966
- Usable to 2023/2024
- Maintenance $500K - $1 million/Year

- 200,000+ visitors in 2019
- 96 Berth Days, 14 Double Days
- $60+ million replacement cost
Interline Barge Service

- Steady Growth - Extra Barges
- Supplies for North Slope
  - Seattle or Prince Rupert to Whittier
  - Longest Rail-Haul in North America
    - Alaska Railroad from Seattle to Fairbanks - 1815 Miles
    - Interline service from Panama City, Florida to Fairbanks - 4842 Miles
Energy to Interior

- LNG by Rail
- 2016 Demonstration Project
  - First in U.S. to receive authority
- First Responder Training
  - 10 Sessions along Railbelt
  - 200+ First Responders
- Storage Facility in Fairbanks

- PetroStar
  - Refined Petroleum from Valdez
  - Purchased Storage at Port of Alaska, Anchorage
  - Built New Storage Facility in Fairbanks
Alaska to Alberta

- Signed agreement with A2A
- 46O process
- Presidential Permit
ARRC Centennial - 2023

WATCH THIS SPACE